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Report of Director Adult Social Services

Report to Executive Board

Date: 12th December 2012

Subject: Design and Cost Report for the replacement of Rothwell Fulfilling

Lives Building

Capital Scheme Number 14997ROT

| Are specific electoral Wards affected? | Yes | ☐ No |
|---|-------|------|
| If relevant, name(s) of Ward(s): Rothwell | | |
| Are there implications for equality and diversity and cohesion and integration? | Yes | ☐ No |
| Is the decision eligible for Call-In? | Yes | ☐ No |
| Does the report contain confidential or exempt information? | ☐ Yes | No |
| If relevant, Access to Information Procedure Rule number: | | |
| Appendix number: | | |

Summary of main issues

- 1. In the summer and autumn of 2011 the Fulfilling Lives Project, which includes the development of Changing Places, received approvals from Executive Board to move onto the next phase of project delivery. Significant progress has been made in the past twelve months and the changes have been well received by stakeholders.
- 2. This phase of the programme included the approval to modernise the existing Rothwell Fulfilling Lives (west building) on Holmsley Lane in Woodlesford.
- 3. This report seeks Executive Board approval for the preferred option to replace the existing building with a new build facility on the same site.
- 4. This development at Rothwell had originally been planned as a refurbishment scheme. A new build solution is now the preferred option of customers, officers, Project Board, Directorate Leadership Team and Asset Management Board. This report seeks approval from Executive Board to incur expenditure of £2,025,000 from the parent scheme.

Recommendations

- 5. Executive Board are requested to note the progress being made city wide on the modernisation of day services for adults with learning disabilities and the positive feedback received from customers and their carers.
- 6. Executive Board are requested to note the plan to replace the existing Rothwell Fulfilling Lives (west) with a new build facility on the same site rather than refurbishing the existing building as had been originally planned.
- 7. Executive Board are requested to give the authority to spend a total of £2,025,000 for this development.

1 Purpose of this report

1.1 The purpose of this report is request Executive Board to approve expenditure of £2,025,000 from allocated capital budget to fund the rebuilding at Rothwell Fulfilling Lives Centre (west building) on Holmsley Lane in Woodlesford.

2 Background information : Achievements to date

- 2.1 The plan for transformation of day services for adults with learning disabilities was built on both the earlier detailed stakeholder consultation which had taken place and the clear direction set by national policy, notably Valuing People Now and Putting People First.
- 2.2 The continued vision of this transformation programme is to ensure that adults with learning disabilities are provided with every opportunity to benefit from engaging in the life of the city from an asset base that is appropriate to their needs and, wherever possible, co-located with other non-learning disabled citizens of Leeds.
- 2.3 The programme has seen the creation of 13 new community bases which has involved an investment of £1,160,000 into existing community buildings and leisure centres. To date 21 buildings have been invested into and collectively these have been delivered at an under spend of £60,000 from the original estimates and budget. This investment has often benefited local community groups who share these facilities as well as the learning disability service. Further investment is planned into the remaining fulfilling lives centres to ensure that they are able to meet the needs of people with the most complex and profound disabilities.
- 2.4 The programme has seen the creation of 14 new Changing Place toilet facilities across the city. This has enabled people with profound and multiple disabilities and people with physical impairments who live in Leeds or who are visitors to the city to have access to toilets during the day and therefore open up the opportunities to engage in the life of the city. From a position of having just one such facility two years ago, Leeds is now a leading city in the provision of Changing Place facilities and more are planned to come on line in the next two years.

- 2.5 The programme has seen a disinvestment from local authority provision and an overall efficiency in the way services are delivered. Three former day centre sites, Moor End, Horsforth and Rothwell (east building) have been closed and have been declared surplus to requirements of Adult Social Care.
- 2.6 This disinvestment has allowed the project to invest into a range of new choices and opportunities provided by non-Council partner organisations. Grant funding totalling £950,000 per annum has been awarded to 20 projects which provide alternatives to traditional day care often in integrated community settings.
- 2.7 This in turn has meant the project has delivered greater community participation for people with learning disabilities who have moved from the old day centres into a series of new community bases and third sector choices. The project team undertook a study in 2010/11 which measured the amount to which a customers timetable facilitated community participation before and after the Moorend re-provision. The results demonstrated significantly increased level of participation in community activity for all customers in their new services compared to the service they received in the former day centre.
- 2.8 The project has brought customers greater social inclusion by creating new services and opportunities close to where people live, in the heart of their local community rather than in isolated and segregated locations. This in turn has also delivered significant transport efficiencies as more customers are now receiving their service in their local community.
- 2.9 A recent survey carried out by customer involvement officers have demonstrated a high rate of satisfaction for customers for the new modernised services. Over a hundred customers were interviewed in July 2012 about their experience of the individual planning process and their new service. It found that:
 - 83% actively enjoyed the process (only 1% did not)
 - 96% were happy with their new timetable of activity
 - 97% were happy with their new transport arrangements
 - 97% were happy with their new community base
 - Only 1% felt their old centre was better than their new base
- 2.10 The care management planning team have also reported consistently positive feedback from family carers about the new services from the formal three month reviews they carry out for each customer. Initial results from a carers questionnaire sent out in September so far mirror the results of the customer survey above. Details of the evaluations undertaken so far are included in Appendix 1 to this report.

3 Main issues:

- 3.1 Design Proposals and Full Service Description
- 3.1.2 The proposal is to replace the existing Rothwell Fulfilling Lives (west building) on Holmsley Lane in Woodlesford. The replacement will be a bespoke new build facility on the existing site. The new Rothwell building will effectively serve as a specialist day service base for adults with learning disabilities who have additional health needs in the south of the city. This building would also serve as a community resource for other people, both learning disabled and non learning disabled, in the local community. Full details of the scheme are contained in the "Norfolk Property Services Group: Rothwell Fulfilling Lives Service Complete Design Scheme (RIBA Stage D) Report" which is Appendix 2 to this report.

3.2 **Programme**

3.2.1 The projected plan of works provided by Norfolk Property Services are as follows:

| Date | Activity |
|------------|--|
| 26/07/2012 | Meeting to review Client Brief with client support (at risk) |
| 06/08/2012 | Commence Feasibility Report (at risk) |
| 07/09/2012 | Issue first draft of Feasibility Report (at risk) |
| 10/09/2012 | To agree final brief (New build or refurbishment) |
| | Submit final version of feasibility report (at risk) |
| 08/10/2012 | Commence Scheme Design (RIBA Stage C-L) (at risk) |
| 22/10/2012 | Client to agree fee proposal for Scheme Design (RIBA Stage |
| | C-L) (at risk) |
| 05/11/2012 | |
| 12/11/2012 | |
| 30/11/2012 | 1 3 \ 3 / 3 |
| | Updated Costs |
| 12/12/2012 | |
| 13/12/2012 | 3 11 (3) |
| 07/01/2013 | Commence Detailed Design/Production Information |
| | (RIBA Stage E-L) (10 weeks) |
| 08/02/2013 | Planning Approval |
| 03/04/2013 | Detail Design and Tender out |
| | Tender return |
| 24/05/2013 | 1 |
| 27/05/2013 | Mobilisation (2 weeks) |
| 10/06/2013 | Start on site (36 weeks) |
| 31/01/2014 | Completion Date / Commission and Test |
| 24/02/2014 | Client occupies new building |

3.3 Background to the replacement of Rothwell Fulfilling Lives Building

- 3.3.1 In the summer and autumn of 2011 the Fulfilling Lives Project, which includes Changing Places received approvals from Executive Board to move onto the next phase of project delivery. This included the plan to retain one half of the Rothwell site and create a new specialist facility to meet the needs of customers with complex health needs in the south of Leeds.
- 3.3.2 The original plan was to achieve this by the complete re-furbishment of the Rothwell (west building) by September 2013. Subsequent surveys and investigations carried out after the building was cleared in August 2012 have indicated that this might not be the most cost effective option and it was agreed an options appraisal should be carried out.
- 3.3.3 Norfolk Property Services carried out the options appraisal to consider four potential options to either remodel or replace the existing building at Rothwell. It is the view of officers, Project Board, Directorate Leadership Team and Asset Management Board that the preferred option for the service is to demolish the existing building and build a new building on the current site.
- 3.3.4 A site search was undertaken in the wider Rothwell area by officers from City Development to consider if there were any viable alternative sites available. No suitable sites were found.
- 3.3.5 Many of the customers who attended both Rothwell and West Ardsley services have already been successfully relocated to one of the four new community bases already created by the day services modernisation project in south Leeds at Hillside, John Charles Centre, Morley Library, Rothwell Sports Centre and Tingley Youth Building.
- 3.3.6 A further base, at Middleton Sports Centre (opens March 2013) will accommodate additional customers who currently attend West Ardsley Fulfilling Lives Service.
- 3.3.7 The former Rothwell Fulfilling Lives (west building) was closed at the end of July 2012 when its remaining customers decanted to West Ardsley Fulfilling Lives centre. The smaller Rothwell east building has also been closed and a paper has been prepared so this building will be declared surplus to requirements of Adult Social Care.
- 3.3.8 Given the significant cost of either option, and the necessity to progress to a positive outcome, officers, Project Board, Directorate Leadership Team and Asset Management Board support the concept of a new build in terms of long term functionality and more efficient running costs. The proposed new facility will be a 50 place unit with 25 places specifically for customers with 'special care' needs. The project team, along with CPM colleagues have made appropriate challenge in terms of specification and footprint.
- 3.3.9 Once completed in February 2014, the new Rothwell building will provide a state of the art, bespoke facility for our customers with the most profound needs. It will provide a service for all the customers remaining at West Ardsley. This will allow the West Ardsley site to become surplus to the

requirements of ASC subject to the appropriate approvals. This will complete the modernisation of learning disability day services in the south of the city.

3.4 Case for a the new build option

Demographic Need

- 3.4.1 In each of the three areas of the city it has been the intention to retain one of the existing Fulfilling Lives day centres to provide a specialist base for each area capable of meeting the needs of customers with the most complex care needs.
- 3.4.2 All available demographic information, both locally and nationally, points towards a steady increase in the demand for services for customers with complex health needs. This is the result of both an ageing population and improvements in health care for people with learning disabilities.

 Demographic studies undertaken by the Healthcare Commission in their 2007 audit "A Life Like No Other" predict that nationally, the prevalence of learning disability will increase 14% by 2021. These increases are based on three significant demographic trends:
 - Increased survival rates of children with multiple and severe disabilities
 - · Reduced morbidity of older adults
 - Increase in the proportion of the South Asian population across the whole community

The Healthcare Commission predict "there will be a sustained growth over the next two decades in the numbers of people with learning disabilities known to services and in the 50+ age range there will be very marked increases in the numbers requiring specialist services".

Locally demand has also been increased by the reduction in the number of days each week offered by the Vine service for young adults with complex needs. This has resulted directly in a increased pressure on places for people with complex needs in our Fulfilling Lives service. In 2011 alone, a potential 21 new referrals from the Vine were discussed at the Day Opportunities Panel and subsequently 10 of these, all with complex needs have been offered additional days in the Fulfilling Lives service to supplement the part time service offered by the Vine.

3.4.3 The complexity of need of existing and potential future customers is considerable. This facility will need to be able to provide a service for people with complex and multiple health care and nursing needs in addition to their learning disability. In addition to the usual range of social and educational activities, Adult Social Care staff will work in close partnership with health colleagues such as nurses, physiotherapists, occupational therapists and dieticians to provide:

- Epilepsy management
- Abdominal massage
- Pressure care and postural management
- Physiotherapy
- Diabetes management
- Healthy lifestyles training
- Administration of medication
- Enteral feeding
- Continence management (including colostomy, stoma and catheter care)
- Behavioural management
- 3.4.4 The new Rothwell building at Holmsley Lane will effectively serve as a specialist day service base for adults with learning disabilities who have additional health needs in the south of the city. The building will also host health staff who provide nursing interventions to some customers throughout the day. The existing building is not fit for purpose and the demographic challenges could be far better met in a building whose design is not compromised by its existing layout and structural condition.

Value for money

- 3.4.5 The cost difference between a new build and a refurbishment scheme is estimated at £233,000. It was felt by officers, Directorate Leadership Team and Asset Management Board however that the refurbishment option did not offer best value for money given the inherent problems of refurbishment in terms of compromises to functionality and higher ongoing revenue costs associated with ongoing maintenance and energy efficiency
- 3.4.6 A new building would result in significantly lower maintenance costs and more energy efficient building compared to re-using the old existing building. A new build option would provide estimated savings of £20,000 a year on existing running costs.
- 3.4.7 Refurbishment option has potential for additional delays and costs if unforeseen problems found in old existing building. These problems are likely to be ongoing throughout the lifetime of the building.
- 3.4.8 The new build scheme includes an integrated community room which can be hired out to local groups and generate an addition income.

3.4.9 As mentioned earlier there is a growing demand for day services which can support customers with complex health needs. The proposed service model is consistently the most cost effective way to meet the needs of this particular customer group from a revenue perspective.

Community Integration

- 3.4.10 Part of the bespoke design of the new building would be for a purpose built community room with catering facilities which would be available to be used by other local community groups on evenings and at weekends.
- 3.4.11 This room as well as generating a small income, will help bridge the gap between the service and the local community and as such promotes Valuing People objectives such as social integration and community participation.
- 3.4.12 Adult Social Care has developed a number of close partnerships with voluntary, community and faith sector organisations in the south of the city throughout the modernisation process. It is anticipated that the community space will be the catalyst for developing new partnerships and links to local community groups in addition to those existing partners.

Functionality

- 3.4.13 The preferred option for the service is to demolish the existing building and build a new building on the current site. This would create a bespoke building which by design could far better meet the needs of customers in the longer term given the compromises that would be imposed by reusing the existing building
- 3.4.14 The preferred option, although more expensive than option one is seen to have a number of significant advantages :
 - It will be a new 'key turn' building, fit for purpose and bespoke to the needs of the service. No compromises will have to be made on functionality or design. For example:
 - Pitched roof design, less chance for roof leaks.
 - Reception to be at the desirable location near to the car park
 - Asbestos free building
 - Longest building life span out of all four options. This would be a "state
 of the art" facility which would meet the needs of people with complex
 health needs for many years to come
 - Will take no longer to deliver than either of the refurbishment options.

- Key stakeholders are involved in developing the design of this bespoke facility
- A community room is included in the design to facilitate community integration.
- 3.4.15 The building will require a number of specialist facilities to meet the complexity of need of customers described earlier and these can be purpose built in a new building. These facilities include:
 - A rebound therapy room with floor level trampoline
 - A sensory room
 - Dedicated medical room to support the work of NHS staff based there
 - Dedicated discreet space for enteral tube feeding
 - Charging stations and areas for electric wheelchairs
 - Purpose built physiotherapy and postural management room
 - Changing Place standard toilet and changing facilities
 - Tracking hoists throughout many areas
- 3.4.16 The preferred option of officers is therefore for the new build option . This approach was agreed by Project Board on 13th September and Asset Management Board on 1st November 2012.
- 3.4.17 Work continued throughout November 2012 with officers from the Project Team, City Development and CPM working with NPS to refine and complete the scheme design. Design Freeze, with the updated costs for the scheme detailed in this report, was reached on the 30th November.

4 Corporate Considerations

4.1 Consultation and Engagement

- 4.1.1 In the major consultation exercise in Leeds already referred to, family carers valued the respite service that day service buildings provide but felt that most centres were in poor condition and segregated locations. All areas proposed that either their local centre be refurbished or replaced with a smaller more modern building closer to community facilities.
- 4.1.2 Local area consultations have continued with customers, carers and staff throughout 2012 which have further emphasised the need to base Adult Social Care day service provision in socially inclusive environments rather than traditional segregated settings. It is however recognised that we have a growing number of customers with complex needs and therefore more specialised facilities will continue to be required in each area of the city to ensure their needs can be met.
- 4.1.3 Meetings were held in November 2012 with customers, staff, relatives, carers and representatives from residential care providers. At these

- meetings detailed plans were shared with stakeholders of the proposed new facility. All stakeholders have been strongly in favour of the new build option.
- 4.1.4 The Executive Member and local Ward Members were provided with a briefing paper in July on the day service modernisation project and the proposed remodelling of the Rothwell building in July. An update and face to face meeting with officers was offered in September and one such meeting has taken place on the back of this offer.
- 4.1.5 The project will be delivered through a structured Delivering Successful Change project management approach. This involves a comprehensive communication plan to ensure ongoing stakeholder consultation and involvement throughout the process.

4.2 Equality, Diversity, Cohesion and Integration

4.2.1 A screening document has been prepared and an independent impact assessment has been completed for the approvals requested. The full document is available as an Appendix 3 to this report, but the main issues are as follows:-

| Summary of Priority Actions arising from Assessment (To be included in your service or business plans) | | | | | | |
|--|------------------|-----------------|--|--|--|--|
| Actions | Responsibility | Timescale | | | | |
| Ensure the building and service is socially | Fulfilling Lives | January | | | | |
| inclusive and meets the needs of | Project Team | 2014 | | | | |
| customers with the most complex of | Norfolk Property | | | | | |
| profound and multiple disabilities. Building | Services | | | | | |
| to be fully Disability Discrimination Act | Corporate | | | | | |
| compliant. | Property | | | | | |
| | Management | | | | | |
| Ensure that the new centre is compliant with fire regulations. | As above | January 2014 | | | | |
| Programme of consultation and | Fulfilling Lives | Ongoing | | | | |
| involvement with all stakeholders | Project Team | | | | | |
| Ensure that customers and careers do not | Fulfilling Lives | Ongoing to | | | | |
| experience any reduction in service | Project Team | January | | | | |
| during the remodelling of Rothwell FLS. | | 2014 | | | | |
| Ensure that the service continues to meet | Fulfilling Lives | Ongoing | | | | |
| respite needs of family carers | Project Team | | | | | |

4.3 Council policies and City Priorities

4.3.1 The overall approach and proposals for change in this report are consistent with the report agreed by Executive Board in January 2009 and September 2011. In addition, the proposals outlined in both reports support national policy agendas around improving the lives of people with learning disabilities and addressing human rights issues.

4.4 Resources and value for money

4.4.1 Full Scheme estimate

| Option | NPS Option 1 – Refurbishment of existing building | NPS Option 2 – Demolition and new building |
|--|---|--|
| Refurbish and Remodel Existing West Building New Build Traditional (including demolition of | 1,206,960 | 1,380,294 |
| existing building) External Works and Drainage Preliminaries (includes | 95,000 182,274 | 108,000 208,361 |
| contingency in CPM quote) Design Development & | · | |
| Construction Risk Construction Total | 51,948 1,536,183 | 59,383 1,756,038 |
| Add Design & Supervision Fees | 184,342 | 197,554 |
| Indicative sub total | 1,720,525 | 1,953,592 |
| Add Client specification – soft furnishings & equipment | 71,400 | 71,400 |
| Budget / Indicative Estimate Total | 1,791,925 | 2,024,992 |

4.4.2 Capital Funding and Cash Flow

| Funding Approval: | Capital S | ection Referen | ce Number | · :- | | | |
|----------------------------|-----------|-------------------------|-----------|----------|---------|---------|---------|
| Previous total Authority | TOTAL | TO MARCH | • | | | | |
| to Spend on this scheme | | 2012 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016 on |
| | £000's | £000's | £000's | £000's | £000's | £000's | £000's |
| LAND (1) | 0.0 | | | | | | |
| CONSTRUCTION (3) | 1216.2 | 380.7 | 585.5 | 250.0 | | | |
| FURN & EQPT (5) | 0.0 | 0.0 | 0.0 | 0.0 | | | |
| DESIGN FEES (6) | 0.0 | 0.0 | 0.0 | 0.0 | | | |
| OTHER COSTS (7) | 65.5 | 0.0 | 65.5 | 0.0 | | | |
| TOTALS | 1281.7 | 380.7 | 651.0 | 250.0 | 0.0 | 0.0 | 0.0 |
| Authority to Spend | TOTAL | TOTAL TO MARCH FORECAST | | | | | |
| required for this Approval | TOTAL | 2012 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016 on |
| required for this Approval | £000's | £000's | £000's | £000's | £000's | £000's | £000's |
| LAND (1) | 0.0 | | | | | | |
| CONSTRUCTION (3) | 1756.0 | 0.0 | 0.0 | 1580.4 | 175.6 | | |
| FURN & EQPT (5) | 71.4 | 0.0 | 0.0 | 71.4 | 0.0 | | |
| DESIGN FEES (6) | 197.6 | 0.0 | 100.0 | 97.6 | 0.0 | | |
| OTHER COSTS (7) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| TOTALS | 2025.0 | 0.0 | 100.0 | 1749.4 | 175.6 | 0.0 | 0.0 |
| Total overall Funding | TOTAL | TOMARCH | | FORECAST | | | |
| (As per latest Capital | TOTAL | 2012 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016 on |
| Programme) | £000's | | £000's | £000's | £000's | £000's | £000's |
| | | | | | | | |
| LCC Supported Borrowing | 3442.0 | 205.0 | 941.0 | 2120.4 | 175.6 | | |
| Government Grant | 175.7 | 175.7 | 0.0 | 0.0 | 0.0 | | |
| SCE(C) | 652.6 | 0.0 | 0.0 | 652.6 | 0.0 | | |
| SCE(R) | 112.4 | 0.0 | 0.0 | 112.4 | 0.0 | | |
| Total Funding | 4382.7 | 380.7 | 941.0 | 2885.4 | 175.6 | 0.0 | 0.0 |
| | | | | | | | |
| Balance / Shortfall = | 1076.0 | 0.0 | 190.0 | 886.0 | 0.0 | 0.0 | 0.0 |

Parent Scheme Number: 14997ROT

Title: Learning Disability Capital Programme

Revenue Effects

The scheme will incur one off project management, planning and survey fees amounting to approximately £65,000. This expenditure will be dealt with through the revenue budget. Staff and other revenue budgets will transfer over from West Ardsley at the end of the decant period once the new building is operational.

- 4.4.3 The January 2009 Executive Board report highlighted the need for a £5,700,000 capital investment to deliver the whole of the project across the city, of which £2,110,000 was identified for the south of the city. Given that approval at that time was limited to implementation in the south of the city only £2,110,000 was injected into the capital programme.
- 4.4.4 In 2011 the revised programme total was estimated to spend £3,442,000 which is £2,258,000 less than the original £5,700,000 estimated cost as approved by Executive Board in 2009, but would still deliver a solution for the whole of the city.

- 4.4.5 In September 2011 Executive Board approved this injection of £1,332,000 into the capital programme to deliver the estimated remaining asset requirements within the Day Service Modernisation strategy.
- 4.4.6 Additional funds have been injected into the capital programme from the Aiming High for Children Fund to contribute to the Changing Place programme. The Learning Disability Capital Scheme budget now stands at £3,492,000
- 4.4.7 To this point all capital schemes within the Learning Disability programme have been delivered either on or below the estimated budget. In total the project has achieved a £60,000 under spend on the work to date on the 21 completed schemes.
- 4.4.8 Of the £3,492,000 in the DSM Parent Capital Scheme 14997, £2,333,000 has yet to be spent. Of this, £1,076,000 is set aside for the East North East area where the programme has yet to be rolled out, Holt Park and to fund any further, as yet unidentified, Changing Places. This left a funding gap of £765,000 between the cost of the Rothwell development (£2,025,000) and the uncommitted balance of the parent scheme (£1,260,000)
- 4.4.9 A further £765,000 has subsequently been injected into the learning disability capital programme from the Adult Social Care single capital pot to cover costs.
- 4.4.10 As mentioned earlier, Asset Management Board supported the preferred option of a new build solution and the approach to finance the scheme. They advised that the project team employ, on a part time basis, an independent project manager from City Development who would have the technical knowledge to robustly challenge cost figures provided by NPS and building contractors where appropriate.
- 4.4.11 The project manager has supported the project team and Corporate Property Management in their work to agree a final scheme design and reach Design Freeze throughout October and November.
- 4.4.12 In addition to liaising between the client, NPS and the contractors, this independent project manager has, and will continue to, undertake "value engineering exercises" at each stage of the development to ensure the Council achieves best value for money from the scheme.

4.5 Legal Implications, Access to Information and Call In

- 4.5.1 The provision of in-house day services is not a statutory duty of the Council and therefore there are no explicit legal risks associated with providing for customers needs in a different manner.
- 4.5.2 This is a key decision and as a report to Executive Board is subject to call in.

4.6 Risk Management

- 4.6.1 This scheme will be delivered by Norfolk Property Services through a structured project management approach. This will involve the use of a formal risk register as a tool for managing risks in terms of their probability and impact.
- 4.6.2 The project manager from City Development will help to identify and manage risks on behalf of the project team as part of his remit.
- 4.6.3 The wider day service modernisation project is be delivered through a structured Delivering Successful Change project management approach including appropriate governance and risk management frameworks under the supervision of the Project Board and the Programme Office.

5 Conclusions

- 5.1 The proposed works at Rothwell Fulfilling Lives Service represent appropriate spend against the Learning Disabilities Capital Scheme.
- 5.2 The asset strategy for day services modernisation is in line with council strategy in terms of co-location and rationalisation of council assets, and is releasing £2,770,000 of capital receipts as at 2011 valuations.
- 5.3 To date 21 buildings have been invested into and collectively these have been delivered at an under spend of £60,000 from the original estimates and budget.
- The development at Rothwell had originally been planned as a refurbishment scheme. A new build solution is now the preferred option of customers, officers, Project Board, Directorate Leadership Team and Asset Management Board. This report seeks approval from Executive Board to incur expenditure of £2,025,000 from the parent scheme, to fund the rebuilding as part of a previously agreed programme of works.
- The works will ensure Rothwell Fulfilling Lives service is fit for purpose in relation to meeting the needs of customers with complex needs in the South South East area of the city and will provide a modern community resource for the local area.
- 5.7 There is currently £3,492,000 in the Learning Disability parent scheme. It now estimated that the Rothwell scheme will demand a revised total of £2,025,000. The remainder of funds in the parent scheme are earmarked for the modernisation of buildings in the ENE of the city.
- 5.8 It is not anticipated therefore that the completion of the city wide learning disability capital programme will require any further injection into the parent scheme.

6 Recommendations

- 6.1 Executive Board are requested to note the progress being made city wide on the modernisation of day services for adults with learning disabilities and the positive feedback received from customers and their carers.
- 6.2 Executive Board are requested to note the plan to replace the existing Rothwell Fulfilling Lives (west) with a new build facility on the same site rather than refurbishing the existing building as had been originally planned.
- 6.3 Executive Board are requested to give the authority to spend a total of £2,025,000 for this development.

7 Background documents¹

None

¹ The background documents listed in this section are available for download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.